Think **new** things Make **new** connections

Programme

The new Fourth Estate revisited: how can we strengthen the news and information landscape in advance of the likely tough challenges of 2024?

7-8 December 2023

(with departure on 9 December)

Participants and observers are reminded of the private and confidential basis on which Ditchley Foundation conferences are held. All those participating do so in their personal capacities, not as spokespeople for any country or institution. All proceedings take place under the 'Ditchley Rule', whereby all contributions are unattributable and interventions are made in strict confidence; this also applies to exchanges that take place outside the formal sessions. Those present are free to draw afterwards on the substance of what has been said, but not under any circumstances to reveal to any person not participating in the conference who it was that said it. The Rule will be scrupulously observed in any Note later produced on the conference by Ditchley. The discussions will **not** be recorded.

Day 1	Thursday 7 December		
	Arrivals:		
	Guests arriving by train will be collected from the 1053 service from London Paddington , arriving at Charlbury Station at 1205		
1245 GMT	Lunch		
1355 GMT	Participants take their seats in the Library		
PLENARY I	How can media organisations prepare for the political, technological and commercial challenges that will be intensified by elections in 2024?		
1400 GMT	Welcome Director, James Arroyo, opens the conference and explains how the conference will unfold		
	Introductions Director introduces the Speakers		
	After introductory remarks from the Speakers, interventions are invited from the participants		
1520 GMT	Closing remarks		
1530 GMT	Tea in the Saloon		
1555 GMT	Participants take their seats in the Library.		
PLENARY II	The impact of AI on media business models: risks and opportunities for news production but also consumption		
1600 GMT	Introductions Director introduces the Speakers		
	After introductory remarks from the Speakers, interventions are invited from the participants		
1720 GMT	After closing remarks from the Speakers, Director explains the remainder of the day's programme.		
	Coffee in the Saloon		
1730 GMT	Coffee in the Saloon		
1730 GMT 1755 GMT	Coffee in the Saloon Participants take their seats in their break-out groups		
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1755 GMT Working Grou	Participants take their seats in their break-out groups up discussions – Session One Group A		
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2000 GMT	Dinner		
	Seating plan displayed in the Hall		
Day 2	Friday 8 December		
0830-0910 GMT	Breakfast		
0915 GMT	Participants take their seats in the Library		
PLENARY III	Theme to be finalised, based on the final make-up of the assembled group		
0920 GMT	Director introduces the Speakers		
	After remarks from the Speakers, comments and questions are invited from the participants.		
1025 GMT	Closing remarks		
1030 GMT	Coffee		
1100 GMT	Participants take their seats in their break-out groups		
Working Group discussions – Session Two 1105 GMT Group A			
	Local news and new business models for journalism Group B The impact of AI on newsgathering, content creation, ownership, verification and the information ecosystem at large Group C Public engagement		
1235 GMT	Working Group discussion closes		
1245 GMT	Buffet lunch		
1405 GMT	Participants take their seats in the Library		
PLENARY IV	Reports from the Working Groups		
1410 GMT	Welcome Director, James Arroyo, welcomes everyone back and explains the procedure. The Rapporteur and Chair of each working group will provide the main points, as they see them, to have emerged from their discussion, before the remaining members of that group are invited to add their comments. Each session will last approximately 30 minutes.		
1410 GMT 1415 GMT	Director, James Arroyo, welcomes everyone back and explains the procedure. The Rapporteur and Chair of each working group will provide the main points, as they see them, to have emerged from their discussion, before the remaining members of that group are invited to add their comments.		
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PLENARY V	Conference Rapporteur presentation		
1620 GMT	The Conference Rapporteur will provide their reflections on the discussions over the course of the conference, identify unresolved questions or areas where agreement was not reached; and highlight any conclusions or concrete recommendations that may have emerged. Brief final interventions from the participants		
1655 GMT	Director's closing remarks		
1700 GMT	Conference closes		
	Brief break (coffee available in the Saloon)		
	Conference Briefing		
	The following session will bring an invited audience from the wider Ditchley community, via Zoom, to hear a presentation of the of the main findings, lines of discussion and conclusions (if any) from the conference, and to participate in a Q&A, all subject to the Ditchley Rule.		
	In-person participants	Remote participants	
1715 GMT	Panellists, and those wishing to participate, take their seats in the Library for a post-conference presentation to a wider Ditchley audience.	A Zoom Waiting Room will be in operation until the formal start time of 1730 GMT. <i>You will be sent a separate Zoom link for this briefing</i> .	
1230 EST 1730 GMT 1830 CET	Briefing for an invited Ditchley audience, followed by a Q&A: The new Fourth Estate revisited		
1330 EST 1830 GMT 1930 CET	Briefing closes		
1915 GMT	Drinks in the White Drawing Room		
2000 GMT	Black-tie Dinner and overnight		
	Seating plan displayed in the Hall		
Day 3	Saturday 9 December		
0800 GMT	Breakfast (please place your luggage outside your door before you go to breakfast)		
0900 GMT	Transport leaves Ditchley for Charlbury station for the 09.27 service to London Paddington, arriving at 10.44 .		

/Notes

NOTE 1: Luggage

It is helpful if your luggage is labelled with your name, so that your luggage may more easily be directed on arrival and departure.

If you are staying at The Bear:

On Thursday afternoon, your luggage will be transferred to the hotel, and our Staff will arrange your check in. You will receive your room key on Thursday afternoon and will have immediate access to your room on arrival after dinner on Thursday evening.

If you are staying at Ditchley:

Please place your baggage (other than hats, coats and hand luggage) outside your bedroom **by 8am** on Saturday, so that it may be collected and brought to the Hall ready for departure. Individual arrangements will be made should anyone need to leave earlier.

Please note: Luggage will be arranged in the Hall according to whether you are travelling by train, to the airport or by car. Please check that your luggage is in the correct place prior to your departure and avoid placing belongings in the vicinity of luggage destined for the station or airport if that is not where you are travelling.

NOTE 2: Internet Access

Wi-fi is available throughout the main house and Lower House. The network name is 'Ditchley Guest' and no password is required.