

Think

new things

Make

new connections

What does geopolitics today mean for business tomorrow?

21-23 April 2023

**A Ditchley conference at Greentree, building on global finance discussions
inaugurated by Ditchley at Mill Reef in 2019**

DITCHLEY

Programme

Participants and observers are reminded of the private and confidential basis on which Ditchley Foundation conferences are held. All those attending do so in their personal capacities, not as spokespeople for any country or institution. In addition, all the proceedings take place under the 'Ditchley Rule', whereby all contributions are unattributable, and interventions are made in strict confidence; this also applies to conversations outside the formal sessions. Those present are free to draw afterwards on the substance of what has been said, but not under any circumstances to reveal to any person not present at the conference who it was that said it. The Rule will be scrupulously observed in any Note later produced on the conference by the Director.

Friday

Individual arrivals at Greentree.
(Please see accompanying note on 'Travel Guidance')

12pm Light lunch for participants arriving early (Whitney Center Dining Room)

3pm Tea (Whitney Center Gallery)

3.30 - 5pm PLENARY SESSION I (Whitney Center Main Meeting Room)

Chair: TBC

Sources of growth in the context of technological change, energy transitions and geopolitical competition

5pm Coffee (Whitney Center Gallery)

5.30 - 7pm PLENARY SESSION II

Chair: TBC

Is growth enough? Private sector leadership, decision-making and performance measures in context of growing democratic responsibility

7pm *Brief meeting of the Director, Co-Chairs, Working Group Chairs and Rapporteurs (Whitney Center Main Meeting Room)*

7pm Drinks (Whitney Center Gallery)

7.45pm Dinner (Whitney Center Dining Room)
(Seating plan displayed at the entrance to the dining room)

9.15pm After-dinner drinks (Whitney Center Gallery)

Saturday

8.15 - 9am	Breakfast (Whitney Center Dining Room)
9.15am onwards	Discussion in Working Groups to consider detailed aspects of the terms of reference: GROUP A will meet in Whitney Center Meeting Room A GROUP B will meet in Whitney Center Meeting Room B GROUP C will meet in the Whitney Center Living Room
9.15 - 10.45am	FIRST SESSION OF WORKING GROUPS
10.45am	Coffee (Whitney Center Gallery)
11.05 - 12.35pm	SECOND SESSION OF WORKING GROUPS
12.45pm	Drinks (Weather dependent: Whitney Center Gallery or Main House garden)
1pm	Lunch (Weather dependent: Whitney Center Dining Room or Main House garden)
1.45pm	Time at leisure (see Notes, below)
3.45pm	Tea (Whitney Center Gallery)
4.15 - 5.45pm	THIRD SESSION OF WORKING GROUPS
7pm	Drinks (Main House Living Room)
7.45pm	Dinner (Great Room, Main House) (Seating plan displayed at the entrance to the dining room. Attire: Black Tie, dark business suit or cocktail attire.)
9.30pm	After-dinner drinks (Main House Living Room)

Sunday

Before you go to breakfast, please arrange for your luggage (which should be clearly tagged) to be transferred to the Whitney Center. You will be leaving from the Whitney Center.

Please deposit your key at Reception in Main House or Whitney Center, before you go to breakfast.

7.30 - 8.10am	Breakfast (Whitney Center Dining Room) Please see Note about luggage, below
	(Director, Co-Chairs, Working Group Chairs and Rapporteurs: <i>breakfast in Whitney Center, Meeting Room A)</i>
8.25 - 9.15am	PLENARY SESSION III (Whitney Center Main Meeting Room) <i>Presentation and discussion of Group A's report</i>
9.15 - 10.05am	PLENARY SESSION IV <i>Presentation and discussion of Group B's report</i>
10.05am	Coffee (Whitney Center Gallery)
10.25 - 11.15am	PLENARY SESSION V <i>Presentation and discussion of Group C's report</i>
11.15am - 12pm	PLENARY SESSION VI <i>Conference Rapporteur presentation and closing remarks</i>
12pm	Drinks (Whitney Center Gallery)
12.30pm	Lunch (Whitney Center Dining Room)

Departures

You are asked to arrange flights departing no earlier than **3pm (from JFK)** or **3.15pm (from LaGuardia)** in order to allow for the journey from Greentree to the airport plus sufficient time for checking in. The following **group transfers** will be provided. (Those with individual requirements should arrange their own taxi with the Reception at Greentree.)

12.15pm	For those with flights leaving from JFK <u>after 3pm</u> or from LGA <u>after 3.15pm</u> , first vehicles depart for JFK and La Guardia <u>from the Whitney Center</u> – see note about luggage below.
1.30pm	For those with flights leaving from JFK <u>after 4.15pm</u> or from LGA <u>after 4.30pm</u> , second vehicles depart <u>from the Whitney Center</u> – see note about luggage below.
1.30pm	For those travelling by train, vehicle departs for Penn Station, from the Whitney Center – see note about luggage below.

/Notes

Notes

Saturday afternoon

You will see that Saturday afternoon is free between lunch and 3.45pm for catching up with personal work. You are also free to rest or enjoy Greentree's facilities. These include a walking trail through landscaped grounds (guests must register with the Receptionist before using the 30-45-minute trail), taking in the Palm House and walled garden (please bring suitable footwear).

Depending on COVID-related protocols in place by April, guest may be able to use the swimming pool (unsupervised: a minimum of two guests must swim together), a squash court, an outdoor tennis court as well as exercise equipment. There is also a Real Tennis – known in the U.S. as Court Tennis – court. Squash and outdoor tennis equipment is provided; guests wishing to play Real/Court Tennis will need to bring their own equipment. Black-soled shoes are not permitted on court.

Again, dependent on conditions at the time, a tour of the interior of the Main House may be arranged.

Transport around the Greentree estate

The buildings on the beautiful 400-acre Whitney estate are between 5- and 15-minutes' walk apart. If you require assistance moving between the buildings, please speak with the receptionist in each building to arrange an on-site driver for you. This service ends at 11pm. If you wish to avail yourself of transport to your accommodation after dinner, please bear this in mind.

Boxed lunch on Sunday

Guests leaving Greentree before lunch on Sunday who would like a boxed lunch to take with them should make this known to Greentree staff on Saturday morning. The boxed lunches will be available to collect as you depart from the Whitney Center. Requests received after **12 noon on Saturday** may not be fulfilled.

Luggage/Checking out

Please bring your luggage to the Reception area of the Whitney Center before the first conference session on Sunday morning (on-site transport is available upon request) and it will be stored until your departure. Please ensure your luggage is tagged with your name.

Room Key: please deposit your room key in the basket in Reception by the end of breakfast on Sunday morning.

It is a good idea to re-confirm your departure plans with Natasha to ensure that we have you leaving on the correct vehicle on Sunday (for those who are taking Ditchley-arranged transport).